American Way Middle Annual Plan (2023-2024)

## Last Modified at Sep 22, 2023 11:22 AM CDT

[G 1] AWMS will increase the number of students on-track \& mastery in ELA on TCAP from 44 (SY21-22) to 54 (SY23-24).
**Effective Instruction | Best for All Strategic Plan alignment: Academics**
Effective instruction is built around standards-aligned, high quality curricula and assessments that measure student progress and provide timely information regarding student achievement and growth. Providing students with rigorous, standards-aligned instruction delivered through best practices will help to ensure that all students in Tennessee's high opportunity schools have access to a comprehensive educational system which will prepare them for the career path of their choice.

## District Turnaround Plan Goal

[G 4] Build teacher capacity and content knowledge so that instruction reflects District's four instructional practice expectations from $47.6 \%$ in Spring 2023 to a minimum of $70 \%$ in 2024 on walkthroughs.

| Strategy | Action Step | Person <br> Responsible | Estimated Completion Date | Funding Source | Notes |
| :---: | :---: | :---: | :---: | :---: | :---: |
| [S 1.1] Support implementation of standards aligned curricula <br> Rationale | [A 1.1.1] Improve Student Achievement-Daily Instruction <br> Description | Rochelle Sanders | 05/24/2024 |  |  |
| All students deserve to be taught grade-level standards aligned curriculum with aligned work tasks that allow them to fully engage in the work of the standard. The proper use of technology allows further possibilities for deeper differentiated student cognitive engagement through gradual release and/or learner support and enrichment. | Teachers will plan and deliver engaging learning experiences utilizing technology \& various online platforms that strategically build reading fluency, comprehension, critical thinking and writing skills. <br> Implementation |  |  |  |  |
| Supporting Data <br> In the Fall, 24.4\% of the students scored On-Track and/or Mastery in ELA. By Spring, there was an increase in student mastery resulting in a $+4.63 \%$ change in OTM from Fall to Spring. By the Spring | * Weekly collaborative planning sign-in sheets <br> * Weekly lesson plan checks w/feedback form <br> * Weekly PLC meetings agendas \& sign-in sheets <br> * Informal observations feedback forms |  |  |  |  |


| assessment, 29.1\% of the students scored On <br> Track and/or Mastery. | Effectiveness <br> Benchmark Indicator <br> Implementation <br> -------------- | Students should perform at or above 70\% on <br> District formative assessments (Fall, Winter, <br> Spring) which align with core instructional <br> standards for the specific quarter. In addition, <br> individual teachers' failure rates should be at 10\% <br> or less per quarter. |  |
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| * Daily use of technology \& online |  |  |  |
| standards-aligned student tasks |  |  |  |
| * Use of technology/blended learning during small |  |  |  |
| group instruction twice per week |  |  |  |
| *Percent of students Mastery Connect OTM rates |  |  |  |
| in ELA |  |  |  |



|  | * District ELA Common Formative Assessments <br> (Fall, Winter, Spring) <br> * Weekly lesson plan review <br> * Weekly classroom observations <br> * Bi-Weekly classroom walkthrough reports <br> *Weekly collaborative planning sessions (agendas, <br> sign-in sheets, \& minutes) |  |  |  |
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|  | $70 \%$ by end of Quarter 1, $85 \%$ by end of Quarter 2, and $100 \%$ by end of Quarter 3. |  |  |  |
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|  | [A 1.2.3] Attend Local, State, and National Conferences Description <br> American Way Middle School staff will attend in-state and/or out-of-state professional development sessions and educational conferences to gather information that improves and cultivates instructional practices that lead to higher student achievement and build teacher capacity to meet our ELA goal. Attending staff will train ELA faculty, best practices will be shared during content PLC's, and deliberate practice will occur during collaborative planning sessions. <br> Implementation <br> * Staff training PLC's occuring within one week of return (agendas, sign-sheets, \& minutes) <br> * Weekly Collaborative planning (agendas, sign-in sheets, minutes) <br> * Weekly classroom observations <br> Effectiveness <br> *Increase quarterly ELA Common Formative <br> Assessments on-track and mastery by 5\%.* | Rochelle Sanders | 05/24/2024 |  |
| [S 1.3] Provide additional support for students who are failing to make academic progress Rationale $\qquad$ | [A 1.3.1] Required Academic Enrichment/Intervention Classes Description $\qquad$ | Tanja Owens | 05/24/2024 |  |

There is a large number of students needing intervention in AWMS and ELA teachers need additional support and training to ensure the RTI intervention block and teacher-facing instruction is done with fidelity. Teachers also need help accurately analyzing student data in order to prescribe aligned instruction that meet the needs of individual students.

## Supporting Data

AWMS observed an increase in percentage points of students performing "Below" in ELA Mastery Connect assessments from 44.6\% Spring 2022 to 49.8\% Spring 2023 assessment.

## Benchmark Indicator

Implementation

* Bi-Weekly student work analysis during PLC for root causes, misconceptions, and action steps
* Bi-Monthly implementation checks
* Monthly progress monitoring data reports with a
focus on deficit areas
* Monthly data team meetings agendas and sign in sheets
* Quarterly RTI differentiated training PD sessions and sign in sheets

Effectiveness

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The number of Tier III students requiring
benchmark assessing will decrease 10\% by

Every student will have an academic enrichment or academic intervention class daily. This class will be on all students' schedule on the same period. Students who have been identified as Tier 2 and Tier 3 will be scheduled for RTI2 (Response to Intervention). All other students will scheduled for Academic Enrichment. Administrators with experience with RTI2 have been assigned to monitor the effective implementation and ensure teachers, students and parents understand the growth opportunities found in the purpose of RTI2 that will increase student growth and proficiency based on skill set, intervention and instruction. Student work data analysis will occur bi-weekly in ELA PLC meeting with grade level ELA, ESL, \& SPED teachers.

Implementation

* Data Team Meeting agendas and sign-in
* Bi-Weekly Fidelity check notes/records
* Bi-Weekly student work data analysis PLC
meetings
* Monthly checks of edPlan
* Informal Walkthroughs


## Effectiveness

The number of Tier II \& Tier III students requiring intervention will decrease $10 \%$ by decreasing $5 \%$ from the fall 2023 to winter 2023 assessment period and an additional 5\% from winter 2023 to the spring 2024 assessment.
decreasing 5\% from the fall 2023 to winter 2023 assessment period and an additional 5\% from the winter to the spring 2024 assessment.
[G 2] AWMS will increase the number of students in Math on-track and mastery on TCAP from 35 (SY21-22) to 45 (SY23-24).
**Effective Instruction | Best for All Strategic Plan alignment: Academics**
Effective instruction is built around standards-aligned, high quality curricula and assessments that measure student progress and provide timely information regarding student achievement and growth. Providing students with rigorous, standards-aligned instruction delivered through best practices will help to ensure that all students in Tennessee's high opportunity schools have access to a comprehensive educational system which will prepare them for the career path of their choice.

## District Turnaround Plan Goal

[G 4] Build teacher capacity and content knowledge so that instruction reflects District's four instructional practice expectations from $47.6 \%$ in Spring 2023 to a minimum of $70 \%$ in 2024 on walkthroughs.

| Strategy | Action Step | Person Responsible | Estimated Completion Date | Funding Source | Notes |
| :---: | :---: | :---: | :---: | :---: | :---: |
| [S 2.1] Support implementation of standards aligned curricula <br> Rationale $\qquad$ | [A 2.1.1] Improve Student Achievement-Daily Instruction <br> Description | Tanja Owens | 05/24/2024 |  |  |
| All students deserve to be taught grade-level standards aligned curriculum with aligned work tasks that allow them to fully engage in the work of the standard. The proper use of technology allows further possibilities for deeper differentiated student cognitive engagement through gradual release and/or learner support and enrichment. | Teachers will plan and deliver engaging Ready Math learning experiences utilizing technology \& various online platforms that strategically build mathematics fluency, conceptual understanding, and procedure. |  |  |  |  |
|  | Implementation |  |  |  |  |
| Supporting Data | * Weekly collaborative planning sign-in sheets <br> * Weekly lesson plan checks w/feedback |  |  |  |  |
| *New strategy. Mathematics has a new curriculum this year. * | * Weekly PLC meeting agendas \& sign-in sheets <br> * Informal observation feedback forms |  |  |  |  |
| Benchmark Indicator |  |  |  |  |  |



|  | Implementation <br> * Weekly/Bi-Weekly classroom observations using the district's Instructional Walkthrough Form and Debriefing Document to determine trends in teachers' ability to effectively implement the identified instructional shifts outlined in the rubric and gauge the implementation of standard aligned instruction. <br> * Weekly teacher follow-up after each informal observation/walk-thru <br> * Bi-Weekly PLCs to analyze student data from bi-weekly common assessments and LASW in order to make instructional adjustments as required, needed, or suggested. <br> Effectiveness <br> The overall Mastery Connect OTM in Math will increase by $5 \%$ or higher each MC assessment (Fall 2023, Winter 2023, Spring 2024). |  |  |  |
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|  | [A 2.1.3] Support Rich Learning Environments for Students <br> Description <br> *Secure supplies, materials, equipment and various supports to engage students and teachers in high qualit teaching and learning.* <br> Implementation $\qquad$ <br> * *District Math Common Formative Assessments <br> (Fall, Winter, Spring)* <br> * *Weekly Math lesson plan reviews w/feedback* <br> * *Weekly Math collaborative planning sessions* <br> * *Weekly Math classroom observations* | Tanja Owens | 05/24/2024 |  |


Teachers working in priority schools often need
support working with larger number of students
with a variety of academic challenges. Teachers
are more successful when they have support to
build capacity around good first teaching,
knowledge of content standards, effective planning,
and delivery of instruction with the social-emotional
and academic needs and interest of students in
mind. Priority school teachers need various
supports that will help impact student growth and
achievement such as coaching cycles, co-planning, co-teaching, analyzing student work, and employing strategies that cognitively engage students in the work. We will provide training, tools, direct supports, coaching, and partner with proven effective vendors to provide training and support that will impact student outcomes.

## Supporting Data

AWMS observed an overall decrease in percentage points of students performing "On Track/Mastered" (OTM) in Math of $-10.60 \%$ from the Fall 2022 to Spring 2023 assessment.

## Benchmark Indicator

Implementation

* Weekly Informal observations and feedback
* Bi-Weekly Informal Walkthrough data meetings
* Weekly PLC agendas and sign-in
* Weekly Collaborative Planning sign-in
* Mastery Connect OTM scores in Math


## Effectiveness

The overall Mastery Connect OTM in Math will
and/or Instructional Support Advisors will provide ongoing, research based professional development throughout the year for teachers and staff through various activities including the direct teaching model, modeling effective instructional practices, assessment techniques, implementing blended learning stations, intervention strategies, differentiated instruction, and utilizing technology in daily instruction.

Implementation

* Weekly PLC meetings agendas \& sign-in sheets
* Monthly PD agendas \& sign-in sheets
* Quarterly VILS Learning Experiences provided by the Vendor
* PLZ Transcripts

Effectiveness

The overall Mastery Connect OTM in Math will increase from $13.1 \%$ in Spring 2023 to $23.1 \%$ or higher in Spring in 2024 by increasing OTM rates by $3.4 \%$ or higher each MC assessment (Fall 2023, Winter 2023, Spring 2024)**



There is a number of students needing Math intervention in AWMS and teachers need additional support and training to ensure students scheduled for the RTI Math intervention block and teacher-facing instruction is done with fidelity. Teachers also need help accurately analyzing student data in order to prescribe aligned instruction that meet the needs of individual students.

## Supporting Data

AWMS observed an increase in percentage points of students performing "Below" in Math Mastery Connect assessments from 53.2\% Fall 2022 to $66.6 \%$ Spring 2023 assessment.

## Benchmark Indicator

Implementation

* Bi-Monthly implementation checks
* Monthly progress monitoring data reports with a focus on deficit areas
* Monthly data team meetings agendas and sign in sheets
* Quarterly RTI differentiated training PD sessions and sign in sheets

Effectiveness

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The number of Tier III students requiring
benchmark assessing will decrease 10\% by

Every student identified as Tier 2 or Tier 3 in Mathematics will have an academic intervention class daily. This class will be on all students' schedule for 6th period as RTI2 (Response to Intervention). All other students will scheduled for Academic Enrichment. Administrators with experience with RTI2 have been assigned to monitor the effective implementation and ensure teachers, students and parents understand the growth opportunities found in the purpose of RTI2 that will increase student growth and proficiency based on skill set, intervention and instruction.

## mplementation

* Data Team Meeting agendas and sign-in
* Bi-Weekly Fidelity check notes/records
* Monthly checks of edPlan
* Informal Walkthroughs


## Effectiveness

The number of Tier II \& Tier III students requiring intervention will decrease $10 \%$ by decreasing $5 \%$ from the fall 2023 to winter 2023 assessment period and an additional 5\% from winter 2023 to the spring 2024 assessment.
decreasing 5\% from the fall 2023 to winter 2023 assessment period and an additional $5 \%$ from the winter to the spring 2024 assessment
[G 3] AWMS will reduce chronic absenteeism rate from approximately $\mathbf{2 0 . 5 \%}$ in 2023 to approximately $\mathbf{1 7 \%}$ or less in 2024.
**Student Support and Services | Best for All Strategic Plan alignment: Student Readiness**
Schools, in partnership with parents and the community, can create a positive, child-centered learning environment which provides support to students to remove the barriers to learning that students in high opportunity schools often experience. Supporting the whole child begins with eliminating barriers to physical and mental health, well-being and learning; then planning for and implementing strategies which support the emotional, physical, mental, cognitive and social development of students.

## District Turnaround Plan Goal

[G 1] Priority schools will reduce chronic absenteeism rates from approximately $31 \%$ in 2023 to approximately $26 \%$ in 2024 with clearly defined systems and operating procedures for monitoring identified at-risk and chronically absent students weekly.

| Strategy | Action Step | Person Responsible | Estimated Completion Date | Funding Source | Notes |
| :---: | :---: | :---: | :---: | :---: | :---: |
| [S 3.1] Support students in overcoming barriers related to student attendance <br> Rationale <br> Chronic absenteeism remains a challenge for Priority Schools returning to in-person learning during COVID-19. Students must be present in order to receive instruction. In addition, there have been many staffing changes during the past year and training is crucial to ensuring proper documentation and tracking students who may need additional services. <br> Supporting Data <br> Chronic absenteeism rates for AWMS signifcantly decreased from $31.2 \%$ in 2022 to $20.5 \%$ in 2023. | [A 3.1.1] Continue to provide SEED Training Description $\qquad$ <br> Train and/or provide refreshers to school staff in August 2023 and January 2024 to identify, consistently monitor, and track at-risk students for chronic absenteeism; hold quarterly Round Table Discussions to share effective strategies to support reducing chronic absenteeism rates from 20.5\% in 2023 to $18 \%$ or below in 2024. <br> Implementation <br> * Weekly** **Attendance Reports <br> * Quarterly PD agenda and sign in sheets <br> * Monthly Attendance Team meeting and sign in sheets | Towan Henning | 05/24/2024 |  |  |



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