Springdale Elementary Annual Plan (2025 - 2026)

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[G 1] Safe and Healthy Students

Springdale Memphis-Magnet Elementary School will improve each day for the benefit of our students. Students being on time and present for school daily is key to their long-term achievement and meeting life goals. When students are on time, present, and well-rested with proper nourishment, they don't miss out on any instruction and learning time in the classroom. Keeping students on task helps boost confidence when completing classwork, homework, projects, and classroom participation. We (faculty, staff, parents, and students) must do our part to ensure that students are present and punctual.

The goal is to:

- · Promote regular school attendance and reduce unnecessary absences
- · Ensure every student has access to full-time education of which they are entitled
- · Act early to address patterns of absence
- · Inquire w/ Parents regarding extenuating circumstances that may prohibit students from attending school on time daily
- · Get Parents to submit excuse notes after every absence

Performance Measure

Springdale ES has decreased the overall chronic absenteeism rate from 47.9% in 2023-24 to 44.5% in 2024-25. We aim to reduce the rate to 50% in 2025-2026.

Interventions and supports will be measured using the following:

- * PowerSchool Data
- * PowerBI Data
- * Student Data 360
- * School Snapshot

By the end of the 2025-2026 school year, Springdale Elementary School will reduce the overall chronic absenteeism rate from 44.5% to 40% by implementing targeted attendance interventions, enhancing communication with families, and fostering a supportive school environment that prioritizes punctuality and attendance. Progress will be monitored quarterly through attendance data analysis, ensuring that strategies are adjusted as needed to meet this objective.

Strategy	Action Step	Person Responsible	Estimated Completion Date	Funding Source	Notes
[S 1.1] Enhance Family Engagement These interactive gatherings aim to educate parents about the critical role school attendance plays in their children's overall academic success. Workshops could include expert speakers, resources on how to motivate children, and practical tips for creating a school-friendly environment at home, providing a platform for parents to share experiences and ask questions. Benchmark Indicator **Implementation** * Review 20-day student attendance reports at the end of each semester to determine the impact after engagement events. * Conduct monthly parent meetings with the distribution of fliers, sign-in sheets, and parent surveys.	[A 1.1.1] Enhancing Attendance Engagement Initiatives - Schedule and promote workshops throughout the school year with a focus on attendance Create regular newsletters or updates highlighting attendance initiatives and success stories Organize quarterly parent-teacher conferences with attendance as a key agenda item.	Chundra Dotson, PLC Coach, Carmen Gregory, Principal, Regina Scott, Dean of Students; Dr. Kim Sexton, School Guidance Counselor, Crystal Chambers, SPED, Christina Littlefield, Attendance Specialist	04/24/2026		
Effectiveness * The review of 20-day student attendance reports at the end of each semester will show a minimum of 90% daily attendance, indicating the effectiveness of engagement events in improving student attendance. * Attendance at monthly parent meetings will increase by at least 10%, demonstrating improved parental involvement and communication with the school.					
Implementation Ideas:					

Workshops and Information Sessions: Host workshops for parents focusing on the importance of school attendance and how they can support their children.				
2. Regular Communication: Establish consistent communication through newsletters, texts, or phone calls to keep families updated on attendance policies and the importance of regular attendance.				
3. Parent-Teacher Conferences: Schedule regular conferences to discuss each child's attendance and academic progress, emphasizing the link between attendance and performance.				
Effectiveness:				
Increased Awareness: Parents are more informed about the significant impact of attendance on academic success, leading to greater support at home.				
2. Stronger Relationships: Improved communication and engagement foster stronger relationships between families and the school, promoting a community effort toward better attendance.				
3. Targeted Support: Conference discussions lead to personalized strategies for families, helping to address specific barriers to consistent attendance.				
	[A 1.1.2] Improved attendance action stepsThe Principal will address student attendance with Dean of Students, School Counselor, and Attendance Specialist during Weekly Admin One on One Meetings to review student attendance data which includes teacher feedback, PowerBl Chronic Absenteeism Reports, and PowerSchool Reports highlighting students eligible for SART and	Principal, Dean of Students, School Counselor, Attendance Specialist	04/24/2026	

ı	SARB. Information will be used to make direct			
	contact with parents to provide help and resources			
	to improve student attendance, make truancy			
	contact, and withdraw students.			
	-Dean of Students, Professional School Counselor,			
	and Attendance Specialist will use student			
	attendance data to make direct calls ***daily ***to			
	parents to determine reasons for students missing			
	school and determine assistance that may be			
	needed to get the students on-track for improved			
	attendance.			
	-Dean of Students, School Counselor, and			
	Attendance Specialist based on review of student			
	attendance, parent contact attempts, truancy			
	contact for support, students' social/emotional			
	needs, and full implementation of the School-Wide			
	Attendance Plan will connect with community			
	partners to seek resources for student and parent			
	personal needs to help improve student			
	attendance.			
[S 1.2] Greatness Grows Here/ Attendance	[A 1.2.1] Empowering Excellence: Steps for	Chundra	04/24/2026	
Incentive Program	Recognition and Community Engagement	Dotson, PLC	04/24/2020	
To enhance student attendance and foster a	- Continue/Develop the criteria for recognition	Coach,		
positive school culture, we propose to continue our	awards and promote them school-wide.	Carmen		
Greatness Grows Grows implementation.	awards and promote them school-wide.	Gregory,		
Greatiless Grows Grows implementation.	- Continue/Create and communicate the rules for	Principal,		
Benchmark Indicator	classroom competitions, including timelines and	Regina Scott,		
Continued Implementation Ideas:	prizes.	Dean of		
Continuos implementation radae.	p.12-00.	Students; Dr.		
Recognition Programs: Continue monthly	- Partner with our Adopters (AKA's, Buckmans, and	Kim Sexton,		
recognition for students with perfect or improved	Springdale Baptist Church) to secure donations for	School		
attendance through awards or special privileges.	home incentives.	Guidance		
and an openial privilegeo.		Counselor,		
2. Classroom Competitions: Establish competitions	-S/O to Champions and Winners after every 20	Crystal		
between classes for the highest attendance rate	20-day period	Chambers,		
with incentives such as a pizza party or extra		SPED,		
recess time.	· Champions – 95.5 % or Higher	Christina		
	·	Littlefield,		
3. Home Incentives: Offer incentives for families,	· Winners – 90 to 95.4 %	Attendance		
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achieve attendance milestones.	· Participants - 89.9% or Lower		
Effectiveness:	* Implement incentives for Champions and Winners. Encourage students to improve attendance to be recognized in the next 20 Day Period.		
Motivation: Recognition serves as motivation for students to attend school regularly, leading to improved overall attendance rates. Healthy Competition: Classroom competitions can create a fun challenge, increasing attendance as students and families strive to win incentives.	**Maintain incentives to support Student Attendance** · 20-Day Celebration – On Fire for Attendance – Hot Snacks		
3. Community Support: Home incentives encourage family involvement, reinforcing the importance of attendance outside of school.	· Boys v. Girls · Class of the Month		
	· E-Club · Honors Day		
	. EOY Field Trip		
	· Monitor absences daily for 2 consecutive absences.		
	· 1st Absence - Teachers will inquire w/ students		
	· 2nd Absence - Ms. Littlefield will contact parent and inquire w/ student regarding absence		
	· 3rd Absence - District automated calls will take place		
	· 4th Absence - District automated calls will continue to take place		

· 5th Unexcused Absence - SART process will begin.		
· Contact parents to inquire about any extenuating circumstances preventing students from daily attendance and refer to a school counselor if needed.		
Offer services in connection with the district to assist parents at home.		

[G 2] Reading/Language Arts KK-5

By Spring 2026, through the implementation of a standards align core curriculum in each ELA classroom, students will receive a high quality and equable education. Teachers and school leaders, through a comprehensive professional development program will build their pedagogy in reading, writing, and Language Arts TN standards to align with instructional shifts. Students struggling to meet academic proficiency will receive targeted intervention and supports throughout the school year based on their identified area(s) of need. Early Literacy will continue to build a comprehensive level of foundational skills by using the science of reading.

Performance Measure

Springdale Elementary will increase ELA Met/Exceed proficiency rates in grades 3-5 from 30.9 % in 2023-2024 to 35.9% (5%) in 2026, with a corresponding double AMO goal of 40.9% (10%).

By the end of the academic year, Springdale Elementary will ensure that all students in grades K-5, **including TSI, BAA, BHN, and ED students**, receive rigorous core instruction in reading that leads to measurable improvements in literacy skills. Specifically, 20% of all students will demonstrate a 5% increase in on-track or mastery levels based on standardized iReady assessments and bi-weekly classroom evaluations, while 10% of students in grades 3-5 will achieve performance levels of 70% or above on Quarterly Formative Common Assessments.

Performance will be measured using the following tools:

District Formative Assessments

TNReady Assessment

TSI BAA students will increase met/ exceed proficiency rate from 29.8% to 34.8% on the 2025 TCAP.

TSI BHN students will increase met/ exceed proficiency rate from 30.5% to 35.5% on the 2025 TCAP.

TSI ED students will increase met/ exceed proficiency rate from 25.9% to 30.0% on the 2025 TCAP.

TSI student data have been uploaded to document section.

[S 2.1] Standard Aligned Core Instruction Provide daily access to a rigorous reading/language arts curriculum that will develop students' deep understanding of the content, strengthen comprehension, and promote mastery of TN Standards to ensure students are career and college ready. This strategy aims to improve the performance of all students in Reading and Language Arts. While this strategy applies to all students, our performance challenge is a whole-school issue that will, therefore, impact our TSI student groups, BAA, BHN, and ED. Springdale Elementary School is dedicated to delivering high-quality reading instruction for students from kindergarten to 5th grade. The school will offer daily access to a challenging reading and language arts curriculum, which will aid students in gaining a thorough understanding of the content, enhancing comprehension, and mastering Tennessee state standards. To track student progress, the school will utilize If 2.1.1] Comprehensive Assessments and Intervention Strategies Implementation Springdale will implement trategies, including i-Ready testing, bi-weekly assessments, monthly observations, and quarterly formative common assessments. This involves educator training, data analysis, intervention planning, and curriculum adjustments based on assessments this involves educator training, data analysis, intervention planning, and curriculum adjustments based on assessments and Intervention Strategies Implementation Springdale viel implement Grudont; Regina Scott, Dean of Students; Dana Donelson, ILT ELA Content Lead, and Classroom ELA Teachers	Strategy	Action Step	Person Responsible	Estimated Completion Date	Funding Source	Notes
standardized iReady tests, bi-weekly classroom assessments, monthly observations, and quarterly Formative Common Assessments. Through these evaluations, the school aims to enhance student performance in meeting TN reading and language arts standards and to increase student engagement.	Provide daily access to a rigorous reading/language arts curriculum that will develop students' deep understanding of the content, strengthen comprehension, and promote mastery of TN Standards to ensure students are career and college ready. This strategy aims to improve the performance of all students in Reading and Language Arts. While this strategy applies to all students, our performance challenge is a whole-school issue that will, therefore, impact our TSI student groups, BAA, BHN, and ED. Springdale Elementary School is dedicated to delivering high-quality reading instruction for students from kindergarten to 5th grade. The school will offer daily access to a challenging reading and language arts curriculum, which will aid students in gaining a thorough understanding of the content, enhancing comprehension, and mastering Tennessee state standards. To track student progress, the school will utilize standardized iReady tests, bi-weekly classroom assessments, monthly observations, and quarterly Formative Common Assessments. Through these evaluations, the school aims to enhance student performance in meeting TN reading and language arts standards and to increase student	Intervention Strategies Implementation Springdale will implement standards-alignedcomprehensive assessment strategies, including i-Ready testing, bi-weekly assessments, monthly observations, and quarterly formative common assessments. This involves educator training, data analysis, intervention planning, and curriculum adjustments based on assessment data to address all students' needs,	Dotson, PLC Coach; Carmen Gregory, Principal; Regina Scott, Dean of Students; Dana Donelson, ILT ELA Content Lead, and Classroom	05/15/2026		

Benchmark Indicator Springdale will provide rigorous, standards-aligned content and quality core instruction in reading classes, grades K-5, **for all students, including our TSI BAA, BHN, and ED students.**	
content and quality core instruction in reading classes, grades K-5, **for all students, including	
content and quality core instruction in reading classes, grades K-5, **for all students, including	
classes, grades K-5, **for all students, including	
our TSI BAA, BHN, and ED students.**	
45% of students should perform at or above the	
70% on District Formative Assessments (Fall,	
Winter and Spring) which align with the grade-level	
core instructional standards. The office of planning	
and accountability is responsible for collecting and	
publishing internal data reports.	
Review of TEM observation will indicate that at	
least 50% of core content area teachers are	
implementing lessons aligned to the TN Standards.	
Implementation:	
1. Quarterly Standardized i-Ready Test Scores:	
Administer i-Ready diagnostic assessments in the	
Fall, Winter, and Spring to measure student	
progress against TN Standards. This data will help	
identify areas for improvement for all student	
groups.	
2. Bi-weekly Classroom Assessments: Conduct	
informal assessments every two weeks to monitor	
student comprehension and understanding of	
reading content. These assessments will provide	
ongoing feedback to inform instruction and adjust	
strategies as needed.	
3. Monthly Observations and Surveys using	
Walkthrough Tools: Implement regular observations	
and engage students in surveys to evaluate	
participation and engagement levels. This will	
facilitate reflective practice among educators to	

enhance engagement strategies.					
4. Quarterly Formative Common Assessments:					
Administer common assessments at the end of					
each quarter to measure student learning and					
mastery of core reading standards. This will help in					
comparing performance data across grade levels.					
Effectiveness:					
Tracking quarterly iReady Diagnostic results will					
show 20% of all students which includes TSI BAA					
BHN and ED with a 5% increase on track or					
mastery.					
2. Implementing bi-weekly classroom assessments					
will show 20% of students with a 5% increase on					
track or mastery by the end of the semester.					
3. Implementing monthly observations and surveys					
to gauge participation and engagement will show					
20% of the students with a 5% increase in					
participation and engagement by the end of the					
quarter.					
4. Implementing Quarterly Formative Common					
Assessments will show 10% of students in grades					
3-5 perform at or above 70% by the end of the					
semester which includes TSI BAA BHN and ED.					
[S 2.2] Professional Development	[A 2.2.1] Targeted Action Steps for Enhancing	Chundra	04/30/2026		
Provide professional development for teachers,	ELA Performance through Professional	Dotson, PLC			
administrators, instructional leaders and district	Development	Coach;			
advisors on how to articulate the instructional	Implement a Comprehensive Classroom	Carmen			
practice shifts that will improve teachers' pedagogy	Observation Framework	Gregory,			
of the content, master of standard look fors,	A 15 - 21	Principal;			
students' skill set, and students' proficient reading	- Action Steps:	Regina Scott,			
level of grade supported texts, ensuring that all students, **including TSI BAA, BHN, and ED	- Develop a clear rubric based on the District's	Dean of Students;			
students, including 131 BAA, BHN, and ED students**, improve their reading and writing skills,	High Impact Strategies that defines what alignment	Dana			
Stadents , improve their reading and writing skills,	Tright impact offatogics that defines what anythrient	Dana	l	l	

thereby increasing averall ELA newformance	Looks like in the placers are	Danalaan IIT	 ı	
thereby increasing overall ELA performance.	looks like in the classroom.	Donelson, ILT		
I manufacture a retation of	Train instructional landors and channights	ELA Content		
Implementation:	- Train instructional leaders and observable	Lead, and		
Tailored Drefessional Development Werksham	teachers on the rubric to ensure a common	Classroom		
-Tailored Professional Development Workshops	understanding of expectations.	ELA Teachers		
Peer Coaching and Collaborative Teaching	- Schedule bi-weekly classroom observations that			
	are documented through the PowerApps Platform,			
Data Driven Instruction Training	emphasizing targeted feedback on adherence to			
-Data-Driven Instruction Training	high-impact strategies.			
	I nign-impact strategies.			
	- Analyze observation data bi-weekly with the			
	Instructional Leadership Team (ILT) to track			
Effectiveness:	progress, identify trends, and discuss areas for			
Elicotiveness.	further support or intervention.			
-Workshops will provide teachers with targeted	Transfer Support of intervention.			
strategies and resources to address specific areas	- Collaborate with teachers to create action plans			
of need within the ELA curriculum, such as	for continuous improvement based on observation			
comprehension and writing techniques. This	feedback, ensuring 80% alignment to high impact			
ensures that instruction is relevant to the	strategies.			
challenges students face.	Strategies.			
Challenges students lace.				
-By pairing teachers for peer observations and				
coaching sessions, educators will learn from each				
other's strengths. This can enhance instructional	2. Enhance ILT Meeting Structures			
strategies and foster a culture of collaboration that	2. Elitation III Weeting Ordetales			
benefits student learning.	- Action Steps:			
bononto otadoni rodining.	Action Gtops.			
-Training on analyzing student performance data	- Create a structured agenda for ILT meetings that			
will enable teachers to make informed instructional	includes time for sharing best practices, discussing			
decisions. Establishing a data culture allows	data from classroom observations, and			
educators to adapt their teaching methods based	collaborative problem-solving sessions.			
on real-time feedback regarding student progress.	3			
	- Utilize a sign-in sheet to track attendance, aiming			
Benchmark Indicator	for at least 85% participation, and send reminders			
Weekly classroom observations of the District's	to reinforce the importance of these meetings.			
High Impact Strategies will be monitored through	,			
the PowerApps Platform for 80% alignment to the	- Assign different team members to lead specific			
high impact strategies. The implementation of the	topics at each meeting to foster ownership and			
HQIM and standards-aligned instruction will yield at	engagement.			
least 75% of classrooms will demonstrate the				
ability to effectively implement the identified	- Use technology (like a shared online platform) to			
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instructional shifts. document key takeaways and action items from each meeting, which can be referenced in Instructional Leadership Team (ILT) meetings are subsequent sessions. conducted twice each month at 85% attendance to ensure district and school leaders are gaining and - Schedule follow-up sessions focused on sharing knowledge of content, obtaining content collaborative planning based on the discussed support and resources through collaboration, and feedback and ensure clear communication of effectively communicating new information with strategies to school-level educators. school-level educators. Regional meetings and small-group ILT sessions are facilitated monthly by Instructional Leadership 3. Facilitate Monthly ILT Sessions Directors at 85% attendance to support content lead teachers, PLC Coaches, and administrators with feedback and targeted training that should - Action Steps: result in more effective daily instructional practices that should be observed during district walk - Coordinate with Instructional Leadership throughs. Directors to design targeted professional development based on classroom observation data and needs identified by content lead teachers and Quarterly district-level parent and community huddles for families and parents to engage and PLC Coaches. learn effective strategies to help students reach the district's ELA goal will impact ELA proficiency - Ensure that agendas are distributed in advance scores by at least 2 percentage points per each to optimize session time for providing useful District common formative assessment window. feedback and strategic training. New teacher professional learning supports are - Utilize participant evaluations after each session offered at various times throughout each semester to ensure continuous improvement in the content for new hires. New Teachers will achieve a TEM and structure of these meetings, promoting an 85% score of at least 3 or higher in at least 2 indicators attendance rate. per semester. - Implement follow-up coaching or support A 15% increase in the percentage of students sessions that are specifically designed to address meeting or exceeding grade-level proficiency in feedback from previous regional meetings, creating reading and writing as measured by standardized a loop of continuous improvement. assessments and internal benchmarks at the end - Encourage networking opportunities during these of the academic year. meetings to foster collaboration among teachers and instructional leaders.

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	4.Engage Families through Quarterly Community Huddles
	- Action Steps:
	- Design and communicate a schedule of quarterly huddles inviting families to learn effective reading strategies aligned with the district's ELA goals.
	- Create engaging presentation materials focusing on actionable strategies that families can implement at home to support their children's literacy development.
	- Collect feedback from participants after each huddle to determine the effectiveness of the strategies shared and to identify additional topics of interest for future meetings.
	- Use student performance data to demonstrate the impact of parental involvement and the strategies discussed to encourage more participation.
	- Set measurable goals, ensuring that the attendance and impact of these huddles lead to at least a 2 percentage point increase in ELA proficiency scores among participants.
	Organize family literacy nights to provide parents with tools and strategies to support reading and writing at home.
	- Collaborate with community organizations to promote literacy initiatives, enhancing the support system around student learning.
	5. Support New Teacher Development through

Targeted Workshops		
- Action Steps:		
- Develop a series of professional learning		
workshops tailored for new teachers, focusing on		
high-impact instructional strategies and classroom		
management techniques.		
- Schedule these workshops at various times to		
ensure maximum participation and collaboration		
among new hires.		
- Implement a mentorship program that connects		
new teachers with experienced colleagues who can		
provide guidance and support.		
- Regularly assess the effectiveness of these		
workshops by collecting feedback and reviewing		
new teachers' TEM scores to support their growth.		
- Aim for new teachers to achieve a TEM score of		
at least 3 or higher in at least two indicators per		
semester by providing check-ins and targeted		
coaching as they apply learned strategies in the		
classroom.		
By implementing these action steps within a		
structured professional development strategy, the		
goal of improving ELA performance for grades 3-5		
can be effectively targeted and achieved, leading to		
better outcomes for all students.		
L Contrat of New York Assessment		
Conduct a Needs Assessment:		
Curvey teachers to identify an arific areas where		
- Survey teachers to identify specific areas where		
they feel professional development is needed]	
regarding ELA instructional strategies.		
- Analyze student performance data to pinpoint		
trends and areas requiring improved instructional		
support.	<u> </u>	

2. Develop Professional Development Calendar: - Schedule monthly workshops focusing on identified needs, integrating strategies for reading comprehension, writing skills development, and differentiation for diverse learners. - Ensure sessions include collaborative planning time for teachers to apply what they've learned to their specific content areas.		
 3. Implement Peer Coaching Program: Pair teachers in grades 3-5 for focused observations and coaching, allowing them to share effective practices and strategies in a supportive environment. Provide structured guidelines for observations and feedback sessions, ensuring they align with the goals of the ELA improvement plan. 		
4. Set Up Data Analysis Meetings: - Schedule quarterly meetings for teachers to review student performance data and discuss instructional practices. - Include a framework for how data will be used to influence instruction, allowing teachers to propose adjustments based on student outcomes.		

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	5. Monitor Progress and Adjust Professional Development: - Regularly collect feedback from participants on the effectiveness of professional development workshops and peer coaching experiences. - Use survey results to adapt future training sessions, ensuring they are responsive to the evolving needs of teachers and students.				
[S 2.3] Targeted Intervention and Personalized Learning Provide academic interventions, personalized learning activities, an individualized learning pace, and various instructional approaches designed to meet the needs of specific learners to improve student achievement. Benchmark Indicator 45% of students should perform at or above the 70% on District Formative Assessments (Fall, Winter and Spring) which align with the core instructional standards for the specific quarter. 20-day progress monitoring data review will show students' performance in targeted intervention to determine next steps of intervention support. Students will show continuous progress from Tier III to Tier II or Tier II to Tier I. Quarterly review of grade reports for students enrolled in summer learning opportunities will show a continuous progress on nine week report card grading scale (i.e. from D to C or F to D, etc.).	[A 2.3.1] Action Steps for Targeted Intervention and Personalized Learning 1. Needs Assessment and Individual Learning Plans: - Conduct initial assessments to identify students' specific academic needs and strengths across all grade levels. This may involve standardized testing, teacher observations, and student self-assessments. Based on this data, develop individualized learning plans (ILPs) for each student requiring intervention. These plans should outline specific goals, preferred learning styles, and tailored strategies to address identified gaps. 2. Structured Intervention Sessions: - Schedule and implement targeted intervention sessions, focusing on both small-group and one-on-one instruction. Utilize a variety of instructional approaches such as interactive lessons, hands-on activities, and technology-enhanced learning tools. Ensure that these sessions are aligned with core instructional standards and maintain flexibility to adjust based on ongoing assessments and student feedback.	Chundra Dotson, PLC Coach; Carmen Gregory, Principal; Regina Scott, Dean of Students; Dana Donelson, ILT ELA Content Lead, and Classroom ELA Teachers	04/10/2026		

3. Progress Monitoring System: - Utilize the Aims Web progress monitoring system that tracks the growth of students involved in targeted interventions. Use data from formative assessments and 20-day review cycles to assess student performance regularly. Hold bi-weekly meetings to discuss progress and adjust intervention strategies based on this data. Document each student's movement from Tier III to Tier II to Tier II to evaluate the		
4. Personalized Learning Activities: - Develop a bank of personalized learning activities that cater to different learning styles and preferences. This will include project-based learning, adaptive learning software, and choice boards that allow students to engage with content		
in a variety of ways. Assign these activities based on each student's ILP and provide opportunities for students to showcase their learning through presentations or portfolios. 5. Quarterly Review and Family Engagement:		
- Conduct quarterly reviews of student performance data alongside progress in grade reports, focusing specifically on students enrolled in summer learning opportunities. Share this data with families during parent-teacher conferences to		

	engage them in their child's academic journey. Provide guidance on how parents can support their child's learning at home, ensuring that family support is consistent with the personalized learning strategies implemented in school.			
[S 2.4] Early Literacy Build and strengthen the foundational literacy knowledge of instructional leaders, classroom teachers, and educational assistants through engagement in professional learning experiences anchored in the science of reading to support the development of K-2 students reading skill set. This strategy aims to strengthen early literacy skills in students in grades 3-5, **including TSI BAA, BHN, and ED students.**It focuses on foundational reading and writing abilities that will enhance overall English Language Arts (ELA) performance and lead to improved outcomes on standardized assessments and classroom evaluations. Benchmark Indicator Early Literacy Monthly Learning Series will measure the increase of content and pedagogical knowledge around foundational literacy and inform future professional learning opportunities by 75% of K-2 students performing at proficiency on the common formative assessments. This data will be submitted to the District by building test coordinators. Semester surveys, completed at a rate of 90% or higher of adventional assistants assessed in K-2.	[A 2.4.1] Enhancing Foundational Literacy: Strategies and Engagement 1. Implementation of Monthly Professional Development Sessions - Action Step Details: Organize a structured monthly learning series with a focus on foundational literacy skills targeted specifically at K-2 educators. Each session will cover a specific topic related to early literacy, such as phonemic awareness, vocabulary development, and comprehension strategies. - Measurement and Accountability: Create pre- and post-session assessments to measure educators' content and pedagogical knowledge before and after each monthly session. Ensure that a minimum of 75% of K-2 participants show an increase in their knowledge on these topics by the end of the series. - Data Collection and Submission: Utilize a learning management system or Google Forms to collect participant data and assessment results. Have building test coordinators submit this collected data to the District to monitor progress toward the 75% proficiency goal on common	Chundra Dotson, PLC Coach; Carmen Gregory, Principal; Regina Scott, Dean of Students; Dana Donelson, ILT ELA Content Lead, and Classroom ELA Teachers	05/15/2026	
higher, of educational assistants support in K-2 classrooms that will inform what professional learning and resources are needed to improve instruction and student achievement. Surveys will be reviewed by literacy managers.	formative assessments.			
Teacher and educational assistants' quarterly attendance, expected at 95% or above, will be collected using PLZ and review of specialized PD by literacy manager to focus on foundational	Educational Assistant Engagement and Feedback Collection Action Step Details: Conduct a comprehensive semester survey for educational assistants in K-2			

literacy and to inform future professional learning classrooms that focuses on their perspectives opportunities. regarding instructional strategies, resources, and professional development needs related to Implementation: foundational literacy. Focused Early Literacy Interventions: - Measurement and Accountability: Set a goal for a 90% response rate on these surveys to ensure Implement targeted early literacy interventions for representative feedback. Design the survey to students identified as struggling readers through address specific areas of support that assist tiered support systems (RTI/ Using the AIMSWeb educators in implementing literacy strategies platform and small groups). These include phonics effectively. instruction, vocabulary development, and comprehension strategies tailored to individual - Data Review and Response: Literacy managers needs. will analyze survey results promptly after the survey period, categorizing feedback to identify Literacy-Rich Classroom Environments: trends and notable areas for improvement. Use this data to inform ongoing and future professional -Create literacy-rich classroom environments with learning opportunities tailored to the needs access to diverse reading materials, reading expressed by educational assistants. corners, and engaging writing activities. Incorporate interactive read-alouds and guided reading sessions to foster a love for reading. 3. Tracking and Evaluation of Attendance in Collaborative Family and Community Engagement: Professional Learning -Involve families and the community by hosting events focused on early literacy, such as family - Action Step Details: Establish a system for reading nights, workshops on supporting literacy at tracking teacher and educational assistant home, and partnerships with local libraries to attendance in all professional learning sessions provide access to resources. related to foundational literacy. Utilize the PLZ (Professional Learning Zone) platform to maintain accurate records of attendance. - Measurement and Accountability: Aim for an attendance rate of 95% or above for all participants Effectiveness: in literacy-focused professional development -Early interventions can significantly boost sessions. Quarterly reviews will be conducted to foundational skills, allowing students to catch up assess attendance, noting any trends in and build confidence in their reading abilities. participation. -A literacy-rich environment encourages students - Informing Professional Learning Opportunities: to engage with texts and enhances their motivation Collaborate with the literacy manager to evaluate

and enthusiasm for reading and writing.	attendance data alongside participant feedback.		
	Use this information to adjust future professional		
-Engaging families fosters a supportive home	development offerings, ensuring alignment with		
literacy environment, which can reinforce skills	educators' schedules and preferences, thereby		
learned at school and encourage a lifelong love of	fostering greater participation and enhancing		
reading.	foundational literacy instruction.		
reading.	loundational illeracy instruction.		
	l		
	4.Assessment and Data Tracking:		
	- Develop and administer early literacy screenings		
	to identify students needing additional reading skills		
	support (Use I-Ready Data).		
	- Create a system for tracking progress through		
	regular assessments and data analysis meetings to		
	tailor instruction accordingly.		
	tanor modulation accordingly.		
	l		
	Implement Targeted Literacy Interventions:		
	- Schedule small group instruction focused on		
	early literacy skills for identified students, ensuring		
	targeted support that addresses specific gaps in		
	understanding.		
	- Utilize evidence-based literacy programs to		
	enhance instruction and monitor student progress		
	regularly.		
	1-3		
	6 Design a Literapy Dieb Classroom:		
	6. Design a Literacy-Rich Classroom:		
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	- Allocate resources to establish a reading corner		
	stocked with a variety of texts at different reading		
	levels that cater to students' interests.		
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- Encourage daily read-aloud sessions and interactive storytelling to enhance listening and comprehension skills.	
7. Facilitate Family Literacy Workshops: - Organize workshops to educate families on the importance of early literacy and provide strategies for reading with their children at home (Fall, Winter, and Spring).	
- Plan community events to promote literacy, such as book fairs and reading challenges, that encourage participation from families and community members.	
Monitor Progress and Adjust Instruction:	
Schedule regular check-ins to assess the effectiveness of early literacy interventions. Review student progress and make necessary adjustments to instructional strategies.	
- Gather feedback from students and families to continuously improve the literacy program and ensure it meets the needs of all learners.	

By Spring 2026, through the implementation of a standards align core curriculum in each mathematics classroom students will receive a high quality and equable education. Teachers and school leaders, through a comprehensive professional development program will build their pedagogy in mathematic standards to align with instructional shifts. Students struggling to gain procedural and conceptual understanding to meet academic proficiency will receive targeted intervention throughout the school year.

Performance Measure

By May 2026, Memphis-Shelby County Schools will improve meeting or exceeding expectation percentages in all grades from 19.7% in 2024 to 31%.

Springdale Elementary will improve the scores of students who are On-Track or Mastered School-Wide Math across Student Groups (3-5) from 40.7% in SY 2023-2024 to

50% by the end of SY 2026, with a double AMO of 60%.

This goal applies to all student groups, including our TSI student groups, BAA, BHN, and ED.

TSI BAA students will increase met/ exceed proficiency rate from 21.3% (2023-2024) to 35% on the 2026 TCAP.

TSI BHN students will increase met/ exceed proficiency rate from 21.1% (2023-2024) to 30% on the 2026 TCAP.

TSI ED students will increase met/ exceed proficiency rate from 18.8% (2023-2024) to 28% on the 2026 TCAP.

TSI student data have been uploaded to the document section.

Performance will be measured using the following tools: TNREADY Assessment, District Formative Assessments, School-Based Assessments, and I-Ready Assessments.

Strategy	Action Step	Person Responsible	Estimated Completion Date	Funding Source	Notes
[S 3.1] Standard Aligned Core Instruction Teachers will plan and execute standard aligned lessons with intentionality and focus (data-informed instruction) to provide daily access to a rigorous math curriculum that will develop students' engagement in important content, build on prior knowledge (pre-requisite skills), and promote mastery of TN Standards to ensure students are career and college ready. Benchmark Indicator 45% of students should perform at or above the 70% on District Formative Assessments (Fall, Winter and Spring) which align with the core instructional standards for the specific quarter. Weekly classroom observations using the Instructional Practice Guide and Debriefing Document will provide the District with data to determine trends in teachers' ability to effectively implement standards aligned instructional practices leveraging high-quality instructional materials at or above 75% per visit.	[A 3.1.1] Standard Aligned Core Instruction Steps 1. Professional Development Focused on Standards-Driven Practices: - Conduct a series of targeted professional development workshops for teachers that focus on the effective use of standards-aligned instructional practices, particularly emphasizing strategies that have been successful in previous assessments. Use data from previous District Formative Assessments to highlight specific areas where students struggle and ensure that the training sessions equip teachers with practical strategies to address these challenges. Include model lessons, collaborative planning time, and peer observations to facilitate the application of learned strategies in real classroom settings.	Chundra Dotson, PLC Coach; Carmen Gregory, Principal, Regina Scott, Dean of Students; Crystal Chambers, SPED; Math Intervention Teachers, and RTI2 Advisor	05/15/2026		
Review of TEM observation will indicate that at	Implementation of the Instructional Practice Guide:				

least 50% of core content area teachers are implementing lessons aligned to the TN Standards.	- Utilize the Instructional Practice Guide and Debriefing Document during weekly classroom observations to gather data and provide constructive feedback to teachers. Schedule observations that not only assess the implementation of instructional strategies but also focus on the engagement and understanding of students during lessons. Create a feedback loop where teachers can discuss observations, track trends in their instructional practices, and identify areas of growth collaboratively.		
	3. Setting Specific Goals for Formative Assessment Performance: - Establish clear and attainable performance goals for students based on the District Formative Assessments, aiming for at least 45% of students to achieve a score of 70% or above. Develop data tracking systems that allow teachers to monitor student progress regularly. Implement a tiered intervention system where students not meeting benchmarks receive additional support through targeted tutoring sessions or differentiated instruction within the classroom.		
	4. Collaboration among Core Content Area Teachers: - Foster collaboration among core content area teachers to ensure the alignment and integration of lessons with TN Standards.		

	Organize monthly content area meetings where teachers collaboratively design lessons, share resources, and discuss alignment to standards. Provide a platform for teachers to present successful lessons that meet standards, thereby creating a repository of effective, aligned instructional practices for their peers to use.			
	5. Data Review and Reflection Session: - Host regular data review and reflection sessions to analyze formative assessment results and teacher observation data collectively. In these sessions, educators will review student performance trends and discuss the effectiveness of instructional strategies implemented within their classrooms. Encourage teachers to share insights and propose adjustments to instructional practices based on student data. Establish a timeline for setting new goals based on these discussions, fostering a culture of continuous improvement focused on student performance.			
[S 3.2] Professional Development Provide ongoing, high quality professional development at the District and school level for school leaders, teachers, and other instructional staff that focuses on instructional shifts and strategies that result in improved student performance. Benchmark Indicator Weekly classroom observations using the Instructional Practice Guide (IPG) and Debriefing Document indicate that at least 75% of classrooms observed will score 33% or more for core content area teachers that demonstrate the ability to effectively implement the identified instructional shifts outlined in the IPG and gauge the	[A 3.2.1] Professional Development Opportunities Enhance administrators' focus and efficiency on implementing effective mathematics instructional strategies that meet the diverse learning needs of all students. 1. Implement Structured Classroom Observation Protocols: Design a schedule for weekly classroom observations utilizing the Instructional Practice Guide (IPG) and Debriefing Document. Assign trained observers (Principal, Dean of Students, and PLC Coach) to each classroom to provide	Chundra Dotson, PLC Coach; Carmen Gregory, Principal, Regina Scott, Dean of Students; Crystal Chambers, SPED; Math Intervention Teachers, and RTI2 Advisor	05/15/2026	

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implementation of standards-aligned instruction. Instructional Leadership Team (ILT) meetings are conducted twice each month at 85% attendance to ensure district and school leaders are gaining and sharing knowledge of content, obtaining content support and resources through collaboration, and effectively communicating new information with school-level educators.	consistent feedback based on identified instructional shifts. Ensure that observers are well-versed in the IPG criteria to maintain high-quality evaluations. Collect data systematically to track the percentage of teachers meeting the 33% implementation benchmark.		
Regional meetings and small-group ILT sessions are facilitated monthly by Instructional Leadership Directors at 85% attendance to support content lead teachers, PLC Coaches, and administrators with feedback and targeted training that should result in more effective daily instructional practices that should be observed during district walk throughs. Quarterly district-level parent and community huddles for families and parents to engage and learn effective strategies to help students reach the district's Mathematics goal will impact numeracy proficiency scores by at least 2 percentage points per each District common formative assessment	2. Strengthen ILT Meeting Efficiency: Prioritize the development of focused agendas for the Instructional Leadership Team (ILT) meetings, ensuring that key topics related to instructional practices and content support are discussed. Integrate strategies for improving attendance, such as scheduling these meetings at times convenient for most participants and providing virtual options when necessary. Follow up with meeting minutes and actionable items to maintain engagement and accountability among attendees.		
window. New teacher professional learning supports are offered at various times throughout each semester for new hires. New Teachers will achieve a TEM score of at least 3 or higher in at least 2 indicators per semester.	3. Enhance Regional and Small-Group ILT Sessions: Collaborate with Instructional Leadership Directors to establish clear goals for each regional meeting and small-group session. Focus these sessions on delivering targeted training and actionable feedback to content lead teachers, PLC coaches, and administrators. Use post-session surveys to gather input on session effectiveness while ensuring attendance at or above 85% by incentivizing participation (e.g., providing professional development credits).		
	Facilitate Quarterly Parent and Community Huddles: Organize quarterly huddles focused on		

math learning strategies, ensuring parents and community members are actively engaged in supporting student learning. Develop a series of workshops that provide practical, easy-to-implement strategies researchers have found effective. Collect feedback from participants to refine subsequent sessions and use formative assessment data to measure the impact of these workshops on student numeracy scores.	
5. Create Comprehensive Support for New Teachers: Develop a supportive onboarding program for new teachers that includes regular professional learning sessions tailored to their specific needs. Provide mentors for each new teacher who can guide them in achieving a TEM score of 3 or higher in at least two indicators. Schedule these professional learning opportunities at varied times throughout the semester to accommodate different availability and maximize participation.	
Empowering Educators: Professional Development for Inclusive Math Instruction: Offer teachers ongoing training and resources aimed at enhancing their instructional strategies in mathematics. The focus will be on equipping educators with effective techniques tailored to meet the diverse learning needs of all students, ultimately fostering an inclusive and supportive learning environment in the classroom.	

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	- Workshops on Differentiated Instruction: Organize professional development workshops focusing on teaching strategies for diverse learners, including scaffolding techniques to support struggling students.			
	Collaborative Planning Sessions: Facilitate bi-weekly planning sessions where grade-level teams can collaborate on lesson plans, share resources, and discuss effective instruction strategies based on recent student performance data, in addition to quarterly planning sessions.			
	- Peer Observation: Create a system for peer observations where teachers can visit each other's classrooms to learn new strategies, followed by reflective discussions to improve instructional practices.			
	-Technology: Offer training sessions for teachers on how to effectively integrate the software into their teaching practices.			
[S 3.3] Targeted Interventions and Personalized Learning Provide academic interventions, personalized learning activities, an individualized learning pace, and various instructional approaches designed to meet the needs of specific learners to improve student achievement.	[A 3.3.1] Targeted Interventions Targeted Interventions for Student Achievement: Provide a comprehensive, data-driven approach that equips educators to effectively analyze student performance, implement proven instructional strategies, foster collaboration through Professional Learning Communities, establish ongoing progress monitoring, and engage families in supporting	Chundra Dotson, PLC Coach; Carmen Gregory, Principal, Regina Scott, Dean of	04/17/2026	
** ** ** **	learning at home, all aimed at enhancing student achievement and ensuring readiness for TNReady assessments.	Students; Crystal Chambers,		
Benchmark Indicator Students should perform at or above the 65th%ile on the iReady Diagnostic (fall, winter, and spring)		SPED; Math Intervention Teachers, and RTI2 Advisor		
to determine performance alignment with TNReady.	Data Analysis Workshops:			
20-day progress monitoring data review will show	- Conduct targeted professional development			

students' performance in targeted intervention to	workshops at the beginning of each quarter,			
determine next steps of intervention support.	focusing on how to analyze iReady Diagnostic data			
Students will show continuous progress from Tier	effectively.			
III to Tier II or Tier II to Tier I.				
	These workshops will guide teachers in interpreting			
Quarterly review of grade reports for students	diagnostic results to identify specific skills that			
enrolled in summer learning opportunities will show	require reinforcement. Use real student data for			
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a continuous progress on nine-week report card	hands-on practice, allowing educators to develop			
grading scale (i.e. from D to C or F to D, etc.).	actionable intervention plans based on their			
	findings. Each teacher will leave the workshop with			
	a personalized plan for how to adjust instruction for			
	their students based on assessment results.			
	2. Intervention Strategy Training:			
	- Provide training sessions focused on			
	evidence-based intervention strategies that support			
	I			
	students moving from Tier III to Tier II and Tier II to			
	Tier I.			
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	These sessions will cover a variety of instructional			
	strategies, such as small group instruction,			
	targeted teaching techniques, and differentiated			
	learning activities. Incorporate role-playing or			
	simulation exercises where teachers can practice			
	implementing these strategies in a structured			
	environment. Evaluation forms will be collected at			
	the end of each session to assess understanding			
	and application of the concepts taught.			
	and application of the concepts taught.			
	2. Callabarativa Blanning Cassisses			
	3. Collaborative Planning Sessions:			
	- Schedule regular collaborative planning sessions			
	within Professional Learning Communities (PLCs)			
	to share insights and best practices for intervention			
	implementation.			
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During these sessions, educators will share their experiences and strategies that have been successful in moving students between tiers. Develop a collaborative resource repository where teachers can access intervention materials, lesson plans, and activities that align with the needs demonstrated in the iReady diagnostics.
4. Ongoing Progress Monitoring Training: -Offer professional development on effective progress monitoring techniques for tracking student performance throughout the intervention cycles. Train teachers on how to create and use progress monitoring tools, such as formative assessments, observations, and checklists, to continually evaluate the effectiveness of interventions. Schedule follow-up sessions after major assessment periods (fall, winter, spring) to analyze trends and make timely adjustments. Provide templates and examples for individualized student monitoring plans.
5. Parent Engagement and Support Workshops: - Organize workshops aimed at educating parents on how they can support their children's academic progress at home, particularly in areas identified through iReady assessments. Focus on providing parents with resources and strategies that align with the interventions in place at school. Workshops will cover topics like home-based learning activities, understanding

	assessment results, and how to effectively communicate with teachers about their child's progress. This parental involvement is crucial to reinforce learning, especially for students needing additional support as they transition between tiers. **Implementation**			
	* Conduct weekly progress monitoring (RTI) * Conduct a weekly review of grade reports * Conduct quarterly Common Formative Assessments			
	Effectiveness * Conducting weekly progress monitoring will result in students' academic growth in grades 3-5, resulting in a predicted growth of 10-15% in students' academic performance over the course of the school year. * Conducting weekly review of grade reports will results in 5-10% students' academic achievement within the targeted grade levels by the end of the semester. * Conducting quarterly Common Formative Assessments will result in an increase of 10% in academic student achievement.			
[S 3.4] Parent and Community Engagement Initiatives: Increase parental involvement through workshops that educate parents on ways to support math learning at home. Foster partnerships with community organizations to provide additional resources and support, ensuring that economically disadvantaged students receive the extra help they need.	[A 3.4.1] Parent and Community Engagement - Math Literacy Workshops: Host quarterly workshops for parents on math literacy, sharing strategies and resources that they can use to help their children with math homework and problem-solving at home. - Family Math Nights: Organize family math nights where students and parents can engage in fun math games and activities together, building a	Chundra Dotson, PLC Coach; Carmen Gregory, Principal, Regina Scott, Dean of Students; Crystal	04/10/2026	

	T	T		
Benchmark Indicator	community around Math where families learn	Chambers,		
Implementation Strategies for Increasing Parental	alongside their children.	SPED; Math		
Involvement:		Intervention		
	- Partnership with Local Organizations:	Teachers, and		
	Collaborate with local organizations, such as	RTI2 Advisor		
	libraries, community partners, or community			
	centers, to offer additional tutoring programs during			
Workshops for Parents on Math Learning:	weekends or school breaks focusing on math skills,			
	especially for economically disadvantaged families.			
- Details: Organize a series of three workshops				
throughout the school year, each focused on				
different math topics (e.g., foundational skills for				
early learners, problem-solving strategies for				
intermediate students, and math resources for				
middle school preparedness).				
- Timeline: Schedule the workshops at the				
beginning, middle, and end of the academic year.				
The first workshop will be in October, the second in				
February, and the third in May.				
- Frequency: Each workshop will be held quarterly,				
allowing parents to engage with math learning				
techniques and practices aligned with their child's				
current curriculum.				
2. Fostering Partnerships with Community				
Organizations:				
- Details: Collaborate with local nonprofits and				
community organizations to create a free tutoring				
program during the day and during breaks that				
targets economically disadvantaged students.				
Establish at least two partnerships (one focused on				
academic support and another on enrichment				
activities).				
douvidoo).				
Timeline: Develop partnerships by the end of				
September and launch the tutoring program in				
Coptomber and launon the tatoling program in				

October. Offer this program once/twice a week			
during school, from 1:30 to 2:30 p.m.			
during school, from 1.50 to 2.50 p.m.			
- Frequency: The tutoring program will run weekly			
throughout the academic year, providing consistent			
support and resources to targeted students.			
Family Engagement Events:			
Details the office of the second second			
- Details: Host three family engagement events			
focused on math support—a Math Family Night, a			
Math Olympics, and a Family Math Fair. Each			
event will provide opportunities for parents and			
children to engage in math activities together.			
3.3			
- Timeline: Schedule these events for November,			
January, and March to correspond with key points			
in the school year when families can assess			
student progress and needs.			
Francisco Fach event will easily once has			
Frequency: Each event will occur once per			
semester, allowing families to participate actively			
and reinforce learning at home.			
and remitored learning at nome.			
Effectiveness of Implementations:			
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Workshops for Parents on Math Learning:			
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Effective and December that when			
- Effectiveness: Research shows that when			
parents are educated on supporting their children's			
education, there is a positive correlation to student			
performance. Attendance tracking and feedback			
surveys will help assess how well parents			

understand the material and if they apply the			
strategies at home. Improvement in student math			
scores and increased engagement in math			
homework can suggest effectiveness, potentially			
leading to higher scores in state assessments.			
leading to higher scores in state assessments.			
2. Fostering Partnerships with Community			
Organizations:			
- Effectiveness: Providing additional tutoring can			
significantly impact students' academic			
achievement. Tracking attendance and assessing			
pre- and post-program assessments will indicate			
how students are progressing. Additionally,			
gathering participant testimonials and data will help			
evaluate whether students feel more supported,			
confident, and prepared for their academic			
challenges.			
Chancinges.			
2. Family Engagement Events:			
3. Family Engagement Events:			
Effective and Environmental and the section of the			
- Effectiveness: Family-centered events create a			
community atmosphere that fosters a positive			
attitude towards learning. Post-event surveys will			
provide insights into parents' perceptions of the			
activities and their impact on family math			
engagement. Moreover, evaluating changes in			
student attitudes toward math, increased			
participation in math-related activities, and overall			
academic performance will demonstrate the			
efficacy of the events in enhancing parental			
involvement in education.			